

Appendix 1

| Year-end Revenue Budget forecast variances £'000 | Q2 | Q3 | Change | |
|--|------------|------------|--------------|--|
| Parking income | 1,727 | 2,055 | 328 | See para 4.7.1 |
| Support for Leisure Service | 670 | 751 | 81 | See paras 3.5 and 4.6 |
| Cost of temporary accommodation | 548 | 567 | 19 | See paras 4.2, 4.4, 4.5, 4.6 |
| Housing Benefit subsidy | 300 | 330 | 30 | See paras 3.6 and 4.8 |
| SWDP costs | 78 | 240 | 162 | See para 4.6.1 |
| Trade Waste (income less disposal costs) | 101 | 188 | 87 | See para 4.7.5 |
| Environmental Ops income | 163 | 182 | 19 | See para 4.7.6 |
| Bereavement Services income | 150 | 180 | 30 | See para 4.7.2 |
| Rental income reduced | 62 | 132 | 70 | See para 4.7.6 |
| Development Mgt. income | 172 | 124 | (48) | See para 4.7.4 |
| Cost of security at Sansome Walk | 99 | 104 | 5 | See para 4.4 |
| Court Fees income | 177 | 102 | (75) | |
| Guildhall – income from letting fees | 58 | 72 | 14 | |
| Licensing income | 46 | 36 | (10) | See para 4.7.3 |
| Salaries under-spend | (488) | (533) | (45) | See para. 4.3 |
| Training costs under-spend | (3) | (69) | (66) | Training restricted under Covid. |
| Other | (29) | (89) | (60) | |
| MHCLG Covid-19 Grant for extra costs | (1,189) | (1,607) | (418) | Received in April, July and October 2020 |
| MHCLG Covid-19 Grant for lost income | (1,941) | (2,360) | (419) | See para 3.3 |
| Year-end Forecast | 701 | 405 | (296) | |
| Transfer from Risk Reserve | (701) | (405) | 296 | See para 9.3 |
| Year-end Forecast as at Q3 | 0 | 0 | 0 | |

Revenue Performance as at Quarter 3 2020/21

| | Actual 2019/20 | Annual Budget 2020/21 | Forecast Year End Q3 | Year End | Variance |
|----------------------------------|-------------------|-----------------------------|----------------------------|--------------|------------|
| DETAIL BY TYPE | £000 | £000 | £000 | £000 | % |
| Employees | 12,695 | 13,106 | 12,504 | (602) | (5%) |
| Premises | 2,945 | 3,059 | 3,735 | 676 | 22% |
| Transport | 622 | 585 | 544 | (41) | (7%) |
| Supplies & Services | 2,681 | 2,413 | 2,391 | (22) | (1%) |
| Third Party Payments | 6,967 | 6,569 | 7,278 | 709 | 11% |
| Expenditure | 25,909 | 25,733 | 26,453 | 720 | 3% |
| Recharges | | 0 | (13) | (13) | 0% |
| Grants & Contributions | (4,175) | (3,157) | (3,744) | (587) | (19%) |
| Fees & Charges | (7,784) | (8,623) | (5,654) | 2,969 | 34% |
| Other Income | (3,579) | (3,380) | (2,330) | 1,050 | 31% |
| Income | (15,537) | (15,160) | (11,741) | 3,419 | 23% |
| Capital Charges / Interest / MRP | 6 | 914 | 821 | (93) | (10%) |
| Housing Benefit - net subsidy | 325 | (64) | 266 | 330 | (513%) |
| General Fund transfer | 27 | (150) | (153) | (3) | 2% |
| To Earmarked Reserves | 4,977 | 670 | 670 | 0 | 0% |
| From Earmarked Reserves | (1,505) | (1,258) | (1,258) | 0 | 0% |
| NET BUDGET | 14,258 | 10,684 | 15,057 | 4,373 | 41% |

| | Actual 2019/20 | Annual Budget 2019/20 | Forecast Year End Q3 | Year End | Variance |
|--|-------------------|-----------------------------|----------------------------|----------------|---------------|
| NET DETAIL BY SERVICE | £000 | £000 | £000 | £000 | % |
| Governance Services | 1,127 | 1,212 | 1,223 | 11 | 1% |
| People Services | 461 | 487 | 462 | (26) | (5%) |
| Internal Audit Shared Service | 49 | 52 | 45 | (7) | (13%) |
| Policy & Strategy | 1,843 | 1,594 | 1,525 | (68) | (4%) |
| Finance Service | 851 | 882 | 876 | (6) | (1%) |
| Revenues & Benefits Service | 503 | 545 | 632 | 87 | 16% |
| Property and Assets | 567 | 473 | 602 | 129 | 27% |
| Corporate Costs | 1,829 | 1,150 | 1,171 | 22 | 2% |
| Net Total - Finance and Resources | 7,228 | 6,394 | 6,536 | 142 | 2% |
| Community Services | (2,625) | (2,703) | 317 | 3,020 | 112% |
| Strategic Housing Service | 831 | 1,156 | 1,758 | 602 | 52% |
| Net Total - Homes & Communities | (1,794) | (1,547) | 2,075 | 3,621 | (234%) |
| Environmental Operational Service | 2,967 | 3,216 | 3,386 | 170 | 5% |
| Museum Services | 576 | 580 | 580 | 0 | 0% |
| Dev. Mgt, Economic Devt and Planning Service | 820 | 1,313 | 1,522 | 209 | 16% |
| Net Total - Place | 4,362 | 5,109 | 5,489 | 379 | 21% |
| CLT & Corporate Services | 576 | 617 | 612 | (4) | (1%) |
| Communications and Stakeholder Management | 0 | 0 | 0 | 0 | |
| Net Total - Corporate & Managing Director | 576 | 617 | 612 | (4) | (1%) |
| Capital Charges/Interest/MRP | 63 | 914 | 821 | (93) | (10%) |
| Housing Benefit - net subsidy | 325 | (64) | 266 | 330 | (513%) |
| General Fund transfer | 27 | (150) | (153) | (3) | 2% |
| To Earmarked Reserves | 4,977 | 670 | 670 | 0 | 0% |
| From Earmarked Reserves | (1,505) | (1,258) | (1,258) | 0 | 0% |
| NET BUDGET | 14,258 | 10,684 | 15,057 | 4,373 | 41% |
| New Homes Bonus | (1,528) | (901) | (901) | 0 | 0% |
| Council Tax | (6,021) | (6,210) | (6,210) | 0 | 0% |
| Business rates | (6,491) | (3,574) | (3,574) | 0 | 0% |
| Revenue Support Grant | 0 | 0 | 0 | 0 | 0% |
| Section 31 Grants / Grants / Other Govt. Grants | (219) | 0 | (3,967) | (3,967) | 0% |
| SOURCES OF FINANCE | (14,258) | (10,684) | (14,651) | (3,967) | 0% |

| | | | | |
|---------------------------------------|----------|----------|------------|------------|
| NET BUDGET (SURPLUS) / DEFICIT | 0 | 0 | 405 | 405 |
|---------------------------------------|----------|----------|------------|------------|

Worcester City Council

Gross Income & Expenditure Forecast Year-end as at Quarter 3 2020/21

Appendix 3

| Q1 Services Gross Expenditure & Income | Exp. Budget £'000 | Exp. Actual £'000 | Exp. Variance £'000 | | Income Budget £'000 | Income Actual £'000 | Income Variance £'000 | | Net Variance £'000 |
|--|----------------------|----------------------|------------------------|---|------------------------|------------------------|--------------------------|--|-----------------------|
| Governance Services | 1,349 | 1,275 | (73) | Staff vacancies | (137) | (52) | 84 | Lower Guildhall lettings income £72k | 11 |
| People Services | 487 | 462 | (25) | | 0 | (0) | (0) | | (26) |
| Internal Audit Shared Service | 393 | 335 | (58) | Staff vacancies | (341) | (290) | 51 | Reduced activity due to lockdown | -7 |
| Policy & Strategy | 1,597 | 1,538 | (58) | Staff vacancies | (3) | (13) | (10) | | (68) |
| Finance Service | 895 | 888 | (7) | Staff vacancies | (14) | (12) | 2 | | (6) |
| Revenues & Benefits Service | 1,284 | 1,293 | 10 | | (739) | (662) | 78 | Lower Court Fees income £102k | 87 |
| Property and Assets | 1,717 | 1,732 | 15 | Sansome Walk void costs £104k | (1,244) | (1,130) | 114 | Reduced rental income £132k | 129 |
| Corporate Costs | 1,356 | 1,374 | 18 | | (206) | (202) | 4 | | 22 |
| Net Total - Finance and Resources | 9,078 | 8,898 | (180) | | (2,684) | (2,361) | 322 | | 142 |
| Community Services | 3,908 | 4,227 | 319 | Leisure support cost £301k | (6,611) | (3,910) | 2,701 | Bereavement £180k, Parking £2,055k, Leisure £450k | 3,020 |
| Strategic Housing Service | 3,234 | 4,289 | 1,055 | Cost of additional temp accommodation (TA) £1.0m | (2,078) | (2,531) | (453) | Increased Housing Benefit re TA costs | 602 |
| Net Total - Homes & Communities | 7,142 | 8,515 | 1,373 | | (8,689) | (6,441) | 2,248 | | 3,621 |
| Environmental Operational Service | 5,211 | 4,872 | (339) | Staff vacancies and lower waste disposal cost due to reduced volumes. | (1,995) | (1,486) | 509 | Trade Waste income £347k, Other Ops income £168k | 170 |
| Museum Service | 1,446 | 1,417 | (29) | | (866) | (837) | 29 | Reduced income due to lockdown closure | 0 |
| Devt. Mgt, Economic Devt & Planning Service | 2,239 | 2,139 | (100) | Staff vacancies £(130)k. Xmas Fayre cancelled so no expenditure incurred, budget £100k. | (926) | (616) | 310 | Land Charges £27k, Planning Applications £72k, Markets £27k, Xmas Fayre £113k, Tourist | 209 |
| Net Total - Place | 8,896 | 8,428 | (469) | | (3,787) | (2,939) | 848 | | 379 |
| CLT & Corporate Services | 617 | 613 | (4) | | 0 | (0) | (0) | | (4) |
| Net Total - Corporate & Managing Director | 617 | 613 | (4) | | 0 | (0) | (0) | | (4) |
| Services - Gross Expenditure & Income | 25,733 | 26,453 | 720 | | (15,160) | (11,741) | 3,419 | | 4,139 |
| Capital Charges/Interest/MRP | 1,248 | 1073 | (174) | Borrowing at lower rate of interest and lower MRP | (454) | (366) | 81 | Lower interest rates on deposits | (93) |
| Housing Benefit/Subsidy | 29,533 | 23,826 | (5,707) | | (29,597) | (23,560) | 6,037 | | 330 |
| General Fund transfer | (150) | (153) | (3) | | 0 | 0 | 0 | | (3) |
| To Earmarked Reserves | 670 | 670 | 0 | | 0 | 0 | 0 | | - |
| From Earmarked Reserves | 0 | 0 | 0 | | (1,258) | (1,258) | - | | - |
| Section 31 Grants / Grants / Other Govt. Grants | 0 | 0 | 0 | | - | (3,967) | (3,967) | Covid-19 related grants from MHCLG | (3,967) |
| NET BUDGET | 57,033 | 51,869 | (5,164) | | (46,469) | (40,893) | 5,569 | | 405 |

Worcester City Council

Revenue Performance as at Quarter 3 2020/21

Appendix 4

| Service | 2020/21 Q1 Year-end forecast | 2020/21 Q2 Year-end forecast | 2020/21 Q3 Year-end forecast | Comments |
|---|------------------------------------|------------------------------------|------------------------------------|--|
| Governance Services | Deficit £54k | Deficit £44k | Deficit £11k | Reduced income from Guildhall room hire due to the lockdown offset by reduced use of casual staff. |
| People Services | Deficit £17k | Deficit £17k | Surplus £26k | Mainly due to Payroll running costs exceeding budget and increase in recruitment advertising costs. |
| Internal Audit Shared Service | Surplus £5k | Surplus £5k | Surplus £7k | No significant variances. |
| Revenues & Benefits Service | Deficit £92k | Deficit £161k | Deficit £87k | Court fee income lower by £102k due to the lockdown restrictions |
| Finance Services | Surplus £20k | Surplus £6k | Surplus £6k | Part-time vacancy held pending restructure. |
| Community | Deficit £2744k | Deficit £2580k | Deficit £3020k | Mainly due to a deficit in income of £2.23m (from Bereavement Services £180k, Car Parking & PCN income £2.1m due to the lockdown). Leisure £751k of support grants due to leisure centres being closed. |
| Property and Assets | Deficit £102k | Deficit £91k | Deficit £129k | Cost of void management at site of former swimming pool £104k. |
| Corporate | Surplus £48k | Deficit £14k | Deficit £22k | Mainly due to a £(79)k NNDR contingency not required until 2021/22 and Vacancy Factor deficit £27k with actual vacancies realised in the Services. |
| Policy & Strategy | Surplus £21k | Surplus £28k | Surplus £68k | Vacancies not filled pending restructure |
| Environmental Operations | Deficit £214k | Deficit £99k | Deficit £170k | Pressure on income streams mainly Trade Waste £188k estimated shortfall due to COVID 19 service disruptions net of lower disposal costs |
| Economic Dev & PP | Deficit £133k | Deficit £102k | Deficit £209k | Deficit on income £359k : £70k Dev. Mgmt., £27k Land Charges, £27k Building Control, Christmas Fayre £113k and £22k Tourist Information, all due to effects of the lockdown restrictions. Offset by underspend on salaries of (£126K) and no expenditure required for the Christmas Fayre £(100)k. |
| Museum Services | Deficit £26k | Surplus £0k | Deficit £0k | No significant variances. |
| Strategic Housing | Deficit £479k | Deficit £548k | Deficit £602k | Mainly due to net cost from Covid 19 of housing rough sleepers, £567k and TA costs £37k |
| Corporate Directors and MD | Deficit £1k | Deficit £0k | Surplus £4k | No significant variances. |
| Sub Total | Deficit £3769k | Deficit £3616k | Deficit £4139k | |
| Net Interest / MRP / Capital charges | Surplus £55k | Surplus £85k | Surplus £93k | £(91)k due to lower cost of interest payable - the new borrowing of £6m having been taken out at a lower than budgeted rate of interest. |
| Housing Benefit Subsidy | Deficit £300k | Deficit £300k | Deficit £330k | Increased temporary accommodation costs off set by a reduction in HB over-payments. The latter facilitated by claimants now being able to advise changes in circumstances on-line. |
| General Fund transfer | Break-even | Break-even | Break-even | Breakeven |
| Section 31 Grants / Grants / Other Govt. Grants | Surplus £3098k | Surplus £3130k | Surplus £3967k | Government grants to compensate for costs incurred and income lost due to the pandemic |
| Total | Deficit £915k | Deficit £701k | Deficit £405k | |

Worcester City Council

Fees & Charges - 2020/21

Appendix 5

| Service | Annual Budget | Forecast Year End Q3 | Forecast Year End Variance | Annual Trend | | | | | |
|---|----------------|----------------------|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | £000 | £000 | £000 | 2014/15 Actual | 2015/16 Actual | 2016/17 Actual | 2017/18 Actual | 2018/19 Actual | 2019/20 Actual |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| Facilities - Room Letting Fees | (90) | (18) | 72 | (59) | (50) | (59) | (62) | (65) | (72) |
| Museums | (81) | (15) | 66 | 0 | 0 | 0 | 0 | 0 | (64) |
| Revs & Bens - Court Fees/Summonses | (252) | (150) | 102 | (264) | (289) | (250) | (244) | (271) | (267) |
| - Environmental Health and Licencing | (359) | (323) | 36 | (285) | (292) | (339) | (348) | (372) | (325) |
| - Bereavement Services * | (1,720) | (1,540) | 180 | (1,609) | (1,656) | (1,726) | (1,932) | (2,022) | (1,542) |
| - Parking Income | (3,900) | (1,845) | 2,055 | (3,401) | (3,650) | (3,681) | (3,771) | (3,811) | (3,642) |
| - Open Spaces | 0 | 0 | 0 | (31) | (31) | (30) | (31) | (32) | 0 |
| Community Services | (5,978) | (3,708) | 2,270 | (5,326) | (5,629) | (5,776) | (6,083) | (6,237) | (5,508) |
| - Garden Waste Collection ** | (469) | (469) | 0 | (249) | (279) | (315) | (366) | (225) | (404) |
| - Trade Waste Collection | (808) | (461) | 347 | (555) | (576) | (611) | (596) | (624) | (659) |
| - Open Spaces | (57) | (56) | 1 | (5) | (18) | (11) | (19) | (54) | (69) |
| - Other Fees and Charges | (25) | (40) | (15) | (42) | (42) | (39) | (26) | (27) | (28) |
| Environmental Operational Services | (1,360) | (1,026) | 334 | (851) | (915) | (976) | (1,006) | (931) | (1,159) |
| - Planning Application Fees | (425) | (380) | 45 | (435) | (460) | (344) | (465) | (453) | (315) |
| - Local Land Charges | (113) | (86) | 27 | (219) | (166) | (158) | (145) | (146) | (91) |
| - Pre-Application Fees | (35) | (12) | 23 | (26) | (24) | (22) | (33) | (26) | (20) |
| - Permitted Development Fees | (4) | (8) | (4) | (9) | (5) | (3) | (4) | (2) | (2) |
| - Street Naming and Numbering | (10) | (10) | 0 | 0 | 0 | 0 | 0 | 0 | (16) |
| - Other Fees and Charges | (14) | (7) | 6 | (42) | (28) | (13) | (10) | (16) | (13) |
| Development Management | (600) | (503) | 97 | (731) | (683) | (540) | (657) | (644) | (457) |
| Building Control - Fees | (110) | (83) | 27 | (100) | (93) | (86) | (87) | (90) | (97) |
| Housing - Licencing Income | (152) | (151) | 1 | (50) | (66) | (84) | (120) | (162) | (159) |
| Fees & Charges - Existing Services | (8,623) | (5,654) | 2,969 | (7,381) | (7,724) | (7,771) | (8,259) | (8,399) | (7,784) |
| Leisure Services - Fees | 0 | 0 | 0 | (703) | (407) | 0 | 0 | 0 | 0 |
| Fees & Charges - All Services | (8,623) | (5,654) | 2,969 | (8,084) | (8,131) | (7,771) | (8,259) | (8,399) | (7,784) |

* - Breavement income for 2018/19 increased by £140k for the accrual of March funerals billed in April 2019.

** - Garden Waste collection income for 2018/19 reduced by £155k following the deferral of income received to 2019/20 when the service will be delivered.

Salary Performance - 2020/21

| Service | Actual 2019/20 | Annual Budget 2020/21 | Forecast Year-end Actual | Year-end Variance | | Comments |
|-------------------------------------|-------------------|-----------------------------|--------------------------------|----------------------|-------------|--|
| | £000 | £000 | £000 | £000 | % | |
| Governance | 887 | 832 | 763 | (69) | (8%) | Reduced hours worked in Guildhall by casual staff due to lockdown. |
| People Services | 302 | 296 | 306 | 10 | 3% | |
| Internal Audit SS | 342 | 370 | 326 | (43) | (12%) | Vacancy held due to lower activity |
| Museums | 708 | 740 | 729 | (10) | (1%) | |
| Finance Services | 347 | 394 | 365 | (28) | (7%) | 1 post working reduced hours and admin post not replaced |
| Property & Assets | 386 | 448 | 427 | (21) | (5%) | |
| Policy & Strategy | 674 | 802 | 750 | (53) | (7%) | Vacancies held pending restructure |
| Community Services | 1,130 | 1,379 | 1,311 | (68) | (5%) | Vacancies in Bereavement and Parking Services |
| Environmental Operational Services | 3,196 | 3,579 | 3,371 | (208) | (6%) | Vacancies due to difficulties in recruiting |
| Economic Devt and Planning Services | 1,175 | 1,268 | 1,142 | (126) | (10%) | Vacancies held pending restructure |
| Strategic Housing Service | 1,081 | 1,149 | 1,134 | (14) | (1%) | |
| Corporate & Managing Director | 577 | 608 | 609 | 0 | 0% | |
| TOTAL SALARIES | 10,805 | 11,864 | 11,233 | (630) | (5%) | |
| Corporate Savings - Vacancy Factor | 0 | (107) | (27) | 80 | (75%) | Budgeted in Corporate but achieved in respective services |
| Other incl. Pensions back-funding | 1,652 | 1,113 | 1,129 | 17 | 2% | |
| TOTAL | 12,457 | 12,869 | 12,336 | (533) | (4%) | |

WORCESTER CITY COUNCIL
CAPITAL PROGRAMME/PROJECTS EXPENDITURE AND FINANCING

Appendix 7

| Scheme | 2020-21 | 2020-21 | Budgeted Financing 2020-21 | | | | | |
|---|---------------|---------------|----------------------------|------------|------------|--------------|--------------|---------------|
| | Revised | Forecast | External | Reserves & | S106 | Capital | Borrowing | Total |
| | Budget | | Grants | & Revenue | | Receipts | (MRP) | Financing |
| | £000 | £000 | £000 | £000 | £000 | £000 | £000 | £000 |
| 145 Bromyard Road | 139 | 139 | | 139 | | | | 139 |
| 2 Kings Court | 5,778 | 5,766 | | - | | | 5,778 | 5,778 |
| Arches Project | 100 | 100 | - | 80 | 19 | | | 100 |
| Arterial and Strategic Routes | 30 | - | | 30 | | | | 30 |
| In Cab Technology | 23 | 23 | | | | | | 23 |
| Battenhall Park and Duck Brook | 14 | 14 | 14 | - | | | | 14 |
| Car Park Machines & Resurfacing | 67 | 19 | | - | | 67 | - | 67 |
| CCTV Upgrade | 184 | 185 | 32 | - | | | 152 | 184 |
| Cinderella Project | 32 | 32 | | | 32 | | | 32 |
| Commandery Project | 33 | - | | 33 | | | | 33 |
| Crematorium Memorial Tree | 20 | 20 | | 20 | | | | 20 |
| Customer Service Hub | 7 | 7 | | - | | 7 | | 7 |
| Diglis Project | 135 | 135 | | - | 135 | | | 135 |
| Disabled Facilities Grants | 876 | 876 | 843 | 32 | | | | 876 |
| Guildhall Improvement Access | 82 | 82 | | 82 | | | | 82 |
| Hostile Vehicle Mitigation | 25 | 25 | | | | | 25 | 25 |
| Housing Co Location Project | 9 | 9 | | - | | 9 | | 9 |
| ICT Projects | 17 | 17 | | 17 | | | | 17 |
| Infrastructure Replace | 219 | 219 | | - | | 219 | | 219 |
| Landscaping at Perdiswell | 86 | 6 | | 86 | | | | 86 |
| Ops Vehicle Replacement | 983 | 983 | | - | | 449 | 534 | 983 |
| Play Area Projects | 63 | 63 | | 63 | | | | 63 |
| Pocket Park - Sanctuary Close/Hopton Street | 30 | - | 13 | | | | 17 | 30 |
| Property 5-Year Plan | 257 | 256 | | - | | 257 | | 257 |
| Public Realm | 50 | 50 | | 50 | | | | 50 |
| Sansome Walk Site Demolition | 700 | 700 | 600 | - | | 100 | - | 700 |
| Sidbury Public Realm | 17 | 17 | | - | 17 | | | 17 |
| Tennis In The Park | 317 | 317 | 120 | 28 | | | 170 | 317 |
| Water Fountains | 9 | 9 | | 9 | | | | 9 |
| Wheelie Bin Replacements | 150 | 140 | | - | | 150 | | 150 |
| Future High Streets Fund | 1,065 | 1,065 | 1,065 | | | | | 1,065 |
| Accelerated Towns Fund - 4 Copenhagen St | 278 | 10 | 245 | | | | 33 | 278 |
| Accelerated Towns Fund - Community centre | 381 | 200 | 355 | | | | 26 | 381 |
| | 13,462 | 12,580 | 3,687 | 669 | 203 | 1,258 | 7,622 | 13,462 |

WORCESTER CITY COUNCIL

FORECAST RESERVES - AS AT 31st MARCH

Appendix 8

| Reserve | Balance at 31 March 2020 £000's | Transfer to Reserves £000's | Transfer from Reserves £000's | Reclassificati ons between Reserves £000's | Forecast Balance at 31 March 2021 £000's | Uncommitted Reserves £000's |
|-------------------------------------|--|-----------------------------------|--|---|---|-----------------------------------|
| TRANSFORMATION FUND | 785 | 0 | (171) | 0 | 613 | 485 |
| INCOME GENERATION FUND | 324 | 0 | (121) | 0 | 203 | 71 |
| SERVICE SPECIFIC EARMARKED RESERVES | 3,765 | 587 | (1,390) | (153) | 2,809 | 0 |
| SMALL PROJECTS DEVELOPMENT FUND | 80 | 0 | (14) | 0 | 66 | 0 |
| CITY PLAN FUND | 3,118 | 88 | (988) | 0 | 2,217 | (306) |
| RISKS FUND | 4,574 | 0 | (420) | 0 | 4,154 | 4,154 |
| MUSEUM RESERVE | 188 | 0 | (42) | 0 | 147 | 0 |
| TOTAL RESERVES | 12,835 | 675 | (3,146) | (153) | 10,211 | 4,405 |

| s106 Agreements | Balance at 31 March 2020 £000's | Transfer to Reserves £000's | Transfer from Reserves £000's | Forecast Balance at 31 March 2021 £000's |
|-----------------|--|-----------------------------------|--|---|
| S106 SCHEMES | 895 | 30 | (168) | 758 |